



National Amusements 80% → CBS

80% ← Dist./ Content → Viacom

Time Warner

BERTELSMANN
media worldwide

50% → CW Network (USA)

Premiere AG

Google

Multi-year deal for Yahoo to provide all ads on Viacom property websites.
 Content Provision deal → Yahoo!
 Distribution Deal → Yahoo!

Yahoo!

Viacom provides MTV shows to MSN streaming video

Super RTL TV Station

Apple

Microsoft

\$900 Mil deal for Google to provide search advertising on MySpace

Hulu.com

MSNBC.com

News Corporation

Hyperion Books distributed by Harper Collins

Steve Jobs, CEO of Apple sits on the Disney BOD and owns 7.3% of common stock

The Walt Disney Company

A&E Networks: A&E USA, History Channel, Military History Channel, Biography Channel, Biography magazine, History International, The History Channel (Germany, Austria, and Switzerland), The History Channel en español, Crime & Investigation Network, AETN Consumer Products and AETN International.

NBC

50% → ESPN Star Sports Asia

50% → ESPN Star Sports Asia

37.5% → A&E Networks

50% → MSNBC.com

50% → MSNBC.com

50% → MSNBC.com

25% → A&E Networks

Distribution Deal → Apple

Distribution Deal → Apple

Distribution Deal → Apple

50% → Hulu.com

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