	TV/Film	Radio/Music	Print	Internet/Other
Abril (Brazil)	**TV:** MTV Brasil (70%); TVA (70%)	**Music:** Abril Music, Abril Music Club	**Magazines:** *ControlJournal* (50%), Editora Abril S.A. (70%) 300 publications including *Veja, Capricho, Mickey, Ze Carioca, Ilusao, Nocturno, Manequim,Quatro Rodas,Realidade, Placar, Playboy*; Books: Ática and Scipionz Publishers	**Internet**: Universo Online (50%)
Bennett Coleman (The Times Group) (India)	**TV**: Zoom TV, Times Now (50% with Reuters),	**Radio**: Radio Mirchi (12 stations across India)	**Newspapers**: *Times of India, Mumbai Mirror, Economic Times; Famina, Filmfare, Bangalore Mirror,*	**Internet:** India Times
CanWest (Canada)	**TV**:Global Television and E! Television; Alliance Atlantis (66%) which produces the CSI: Crime Scene Investigation franchise, and operates 13 specialty television channels throughout Canada; TEN Network (Aus, 57%), EyeCorp	**Radio**: 4 stations in Turkey including Joy FM; 3 "Original" stations in the UK	**Newspapers**: 10 large dailies including *National Post, Ottawa Citizen* and *The Gazette* (Montreal); 30 community newspapers; *The New Republic* (USA)	
CCTV (China)	**TV:** CCTV 1, CCTV 9, CCTV International Asia, CCTV International Europe, and CCTV International America	**Radio:** CRI (China Radio International)	**Newspapers:** China Daily, People's Daily; Xinhua News Agency	Internet: CCTV.com, Tibet.cn, ICCTV.com, China.org.cn
Fuji (Japan)	**TV:**Fuji Television Network, Happo Television, owns 28 stations and satellite channels Fuji TV 721 and 739, produced television shows such as "Iron Chef" **Film:** Fuji TV Movies	**Radio:** Nippon Broadcasting (83%), Music: Pony Canyon	**Publishing:** Fusosha Publishing	**Other:** Dinos (direct marketing), event production
Gannett (USA)	**TV:** Operates 23 US television stations in markets that include Sacramento, Phoenix, Atlanta, Denver and Washington, D.C	**Radio:**Gannett Broadcasting (13 Stations)	**Newspapers:** *USA Today;* Newsquest (UK), *Lancashire Evening Telegraph, Bolton Evening News, and The Northern Echo; Clipper Magazine*; Army Times Publishing; over 100 community newspapers throughout the US, Gannett News Service	**Internet:** Captivate, USATODAY.com; Hawaii.com **Other:** Gannett Healthcare, Gannett Retail Advertising, Gannett Satellite Information Network, Gannett Media Tech.
Gazprom (Russia)	**TV:** TNT and NTV, NTV+ (partial) **Film:** NTV-KINO (film production)	**Radio:** Echo of Moscow, First Popular Radio (Popsa), Radio NEXT, CITY-FM and Relax-FM	**Publishing:** Publishing house Seven Days: Magazines: Itogy, 7 Days TV-Program, Caravan of Stories' Collection, Caravan of Stories. **Newspapers:** Izvestia and Tribuna	**Other:** Oktyabr and Crystal Palace (theaters), NTV-Media (adv.), Telebasis (real estate), Parent Gazprom produces 86% of Russia"s natural gas
GrupoTelevisa (Mexico)	**TV:**Univision (25%, provides 70% of the content), Sky Mexico, Empresas Cablevision (51%), Televisa Networks (33 stations), Channels 2, 4, 5 and 9 **Film**: Videocine, Televisa Home Entertainment	**Music:**Televisa Musica, **Radio**: Sistema Radiopolis (50% with Prisa) 17 Mexican Stations.	**Publishing:** Editorial Televisa, Grupo Televisa Publishing Distribution (78 titles in 20 countries), it also publishes Spanish editions of major English publications such as *Cosmopolitan, Harpar's Bazaar, Good Housekeeping, PC Magazine.* and *Natl Geog.*	**Internet:** Televisa Digital: Esmas, Gyggs
Hearst (USA)	**TV:**Hearst-Argyle Television (77%)—ABC, NBC, CW and CBS network-affiliated stations in markets around the US; A&E Networks (37.5%), Lifetime Entertainment Services (50%), Cosmopolitan Television	**Radio:** 2 US radio stations	**Magazines:** include: *Cosmopolitan, Esquire, Good Housekeeping, Harper's BAZAAR, O, The Oprah Magazine* (with Harpo), *Popular Mechanics, Seventeen, SmartMoney*, **Newspapers:** 12 papers including *The San Francisco Chronicle, Seattle Post-Intelligencer, Houston Chronicle*	**Internet**: Drugstore.com, White Directory Publishers, NBCWeather.com
Kingdom Holdings (Saudi Arabia)	**TV:**Lebanese Broadcasting Corp.Satellite (49%), Islamic Al Resalah (The Message) channel, Rotana (music video production), Rotana Clip, Rotana Music, Rotana Gulf, Rotana Cinema, Rotana Tarab, Rotana Zaman, Rotana Europe,	**Radio:** Rotana FM	**Magazines:***Rotanna*	**Investments**: NewsCorp (5.9%), Disney (2%), TimeWarner (1%), Apple (1%), Rotana studios, Amazon (1%), Sonatel (10% Senegalese telecom); Four Seasons (27%). Savoy Hotel, EuroDisney (10%), Citigroup (3%), Motorola (1%),
Legarde|re (France)	**TV:** Canal J, Gulli, TiJi, Teva (24.5%), Muzzik, Match TV, Canal Satellie (34%)	**Radio:** Radio stations in the CZ, Fr., Ger, Pol, Rus, Rom, & SA. Include:, Europe 1 & 2, Lagardere Active Radio International, RFM	**Publishing:** Legardere Publishing; Larousse, Robert Laffont, Bordas, **Magazines:** Legardere Active Publications: *Elle*, *Ici Paris*, *France Dimanche*, *Psychologies Magazine*, *Woman's Day*, *Car and Driver*, and *Cycle World;* Marie Claire Publisher (45%), **Newspapers:** *LeMonde (17%), La Provence*, *Nice-Matin* (94%), *Var-Matin* (94%) *Corse Matin* (86.5%), *Corse* (86.5%) *Votre Hebdo* (86.5%), *L'Alsace* (20%)	**Internet**:Cellfish Media; Legadare Active Media; **Other:** Intermedia (85%), Lagardère Publicité (2nd largest adv. agency in France, Interdeco Group (media buyer), Media planning agencies Eurosud Pbulicite (86%) and Hexagone (22%)
Mediaset (Italy)	**TV:**Canale 5, Italia 1, Rete 4, GestevisionTelecino (majority, Spain), Boing (51%), Mediashopping, Mediaset Premium, Endemol NV,	**Radio:** Radio 101,	**Publishing:** Monadori (largest Italian magazine publisher) **Magazines:** **Newspapers:** Il Giornale	**Other:** Mediolanum (36%), PublItalia (Adv), AC Milan, Soccer Team, Albacom (Telecom),
Naspers (South Africa)	**TV:** MultiChoice, M-Net, Supersport; **Film:** Phoenix Film & TV Co.		**Magazines:** Chinese sports publisher Titan (partial), Paarl Media, Media24, Beijing Media Corp (10%),	**Internet**: Mail.ru (Rus. 30%), Sanook (Thailand); MediaZone, NetWeb (12%), Tencent (35% China), Sanook (Thailand), **Other:** Abril (30%), Tixa (China Adv.
Phoenix TV (China)	**TV:**Phoenix Satellite Television (Hong Kong), Phoenix Global Television, Phoenix Chinese News and Entertainment, Phoenix Film &TV Company, China Global Television (50%)		**Magazines:** Phoenix Weekly Magazine, Hong Kong Phoenix Weekly Magazine (77%)	**Internet**:Phoenix TV.com
Prisa (Spain)	**TV:** Sogecable—includes Cuatro (44.3%), DIGITAL +, Localia (75%), Portugal TVI, NBP; **Film:** Sogecine	**Radio:** Cadena SER (40 Stations), M80, Radiolé, SinfoRadio MáximaFM, Unión Radio (80%), International Radio (GLR)—Col., Mex., USA, Chile, Arg., C. Rica	**Newspapers:** *El País*, *5 Días*, *As* (75%), *Le Monde* (15%), **Magazines:** *El Correo de Andalucía, Odiel*, *La Voz de Almería, Plantas de impression*, *Cinemanía, Claves,Rolling Stone,* **Publishing:** Santillana, Grupo Santillana (textbooks) includes Aguilar, Alfaguara, Altea, Taurus, Salamandra	
RedeGlobo (Brazil)	**TV:**TV Globo, Globo International NetworkCabo Globo, Globosat; **Film:** Globo Filmes, Telecine Programações de Filmes	**Radio:** Sistema Globo de Radio, Som Livre	**Pubishing:** Editora Globo **Magazines:** Epoca **Newspapers:** Extra, *O Globo*	**Internet**: Globo Video (internet video)
Shanghai Media Group (China)	**TV:** Shanghai Media Group; **Film:** Shanghai Film Group		**Newspapers:** *China Business Daily*	**Internet:** BestTV(Internet protocol TV) **Other**: Shanghai Oriental Dragon Mobile Telecommunication, Shanghai Telecom
Sony (Japan/ USA)	**TV:** Sony Pictures Television produces shows including Jeopardy! and Wheel of Fortune; Sony Pictures Home Media, Gameshow Network (50%); Sony Entertainment TV India; **Film:** Columbia TriStar: Screen Gems, TriStar Pictures, Sony Pictures Classics, & Columbia Pictures; MGM Studios; Sony Pictures Studios	**Music:** Sony BMG Music Entertainment (50% with Bertelsmann)		**Internet**:Sony Online Entertainment, Sony Pictures Mobile; **Other:** Sony Ericcson (mobile phones), Sony Computer Entertainment, Sony Pictures Animation
Vivendi (France)	**TV:** Canal+ France (65%) includes CanalSat, Canal+, Canal+ distribution; **Film:**Studio Canal, CanalPlay	**Music:** Universal		**Internet**: CanalSat Mobile **Other Investments:** Maroc Telecom (51%), SFR Mobile (56%), N9uf Cegetel (40.5%), Vivendi Games, Universal Studios (92%)
Zee (India)	**TV:** Zee Cinema,, Zee Muzic, Zee Smile, Zee Jagran, Zee Premiere, Zee Classic, Zee Action, Zee Studio, Zee Cafe and Zee Trendz; Zee TV, Zee Sports Limited, Zee News Limited, New Era Entertainment Network Limited, Zee Telefilms (International), Zee Turner Ltd (74%), Taj TV Mauritius (50%), Ten Sports (50%), ETC Networks (51%), Siti Cable, Zee News Ltd.; **Film:** Zee Cinema	**Music:** Zee Records		**Internet**: Wire and Wireless (India) Limited

Figure 6: Property Map of "Second Tier" Multi-Media Conglomerates

Data Source: Collected from the latest available proxy statements and/or corporate websites as of February 2008. This chart includes key holdings and is not an exhaustive list.