	TV/Satellite	Radio/Music	Film	Print	Internet
Time Warner Rev. $43.7 billion	**TV:** TimeWarner Cable (US), CW Network (50%), Channels (47 regional and local language versions of): CNN, HBO,Boomerang. Cartoon Network (US, Asia Pacific, Europe, Latin America), CNN Airport Network, CNN en Espanol, CNN Headline News (USA, Latin America, Asia Pacific), CNN International, TCM, TNT, Cinemax, Pogo (India), TIVO (4.5%), Court TV		**Film:** NewLine Cinema, Warner Brothers Pictures, Looney Toons, Hanna Barbera	**Print:** Little, Brown, & Co., Time Inc (145 magazines worldwide), IPC Media (80 magazines in UK & Australia), Southern Progress Corporation (8 US magazines)	**Internet:** RoadRunner, AOL, AOL.com.mx, Bebo, CNNMoney.com, CNN Mobile, Netscape, Mapquest
Disney Rev. $34.29 billion	**TV:** 10 US TV stations, BV Television, BV International TV, ABC Network, ABC Cable Networks: Disney Channel, ABC Family, SOAPnet, Jetix (Latin America & Europe, 74%); ESPN: 6 domestic & 31 International Channels in 190 countries ,Lifetime (50%), Hungama (India)	**Music**: Buena Vista Music Group, Disney Music Publishing, **Radio**: Citadel Broadcasting (57%), ESPN Radio, Radio Disney, 71 Radio Stations	**Film**: BuenaVista (BV), Miramax, Pixar, Walt Disney Studios, Touchstone	**Books**: Hyperion	**Internet**: Walt Disney Internet Group, Club Penguin; UTV Software (India),
NewsCorp Rev. $28.66 billion	**TV:** USA: Fox Television Stations Group (35 US stations including 10 duopolies), Fox TV Network, MyNetwork TV (13 Stations); 20 Century Fox TV , Regency Television (40%), Direct TV (US, 34%); UK: BSkyB (38%), ITV (18%); Asia: Star TV Group; Hathaway Cable (India, 26%); Koos Cable (Taiwan 20%); Tata Sky (India, 20%); Phoenix Satellite (China, 17.6%); Europe: Premiere AG (Germany, 25%), PulsTV (Pol 35%), Sky Italia; Latin America: Sky Latin America, Innova; Aus: Foxtel Digital (25%), Foxtel Studios; **Channels:** XYZNetworks (AUS, 50%), Sky Network Television (NZ, 40%); Fox News (broadcast in 70 countries), Fox Business Network, Fox College Sports, Fox Reality, FX, Fox Sports Net, Fox Soccer, Fox Movie, History, Fuel TV, Speed, TV Guide Channel (41%), National Geographic (50%); Channel V, Channel V International, FSI Middle East, Star Channels, A1, UKTV (Middle East); LNT, TV Riga (Latvia), Fox Crime (Eastern Europe, Asia, Turkey); Xing Kong Wei Shi (China); Vijay TV, ANTV (India); Israel 10; Sky Channels; BTV, GTV (Bulgaria); Fox Serbia		**Film:** Fox Studios Baja, Fox Studios Los Angeles, Fox Searchlight, Fox Family Films, Fox Faith, Fox Animation Studios, BlueSky Studios; 20th Century Fox Films East, Balaji Telefilms (26%), Kenya: Drive in Cinemas	**Newspapers**:*Fiji Times, Paupua New Guinea Post Courier* (63%), News Limited- 110 papers including: *The Australian, Herald Sun, Nationwide News, News Advantage, The Sunday Mail, The Advertiser, The Cairns Post, The Geelong Advertiser; News Int: The Sun, The Times, The London Paper, News of the World, New York Post, Weekly Standard*, The Dow Jones Company: *The Wall Street Journal* Books: Harper Collins, Zondervan	**Internet:** MySpace.com, IGN.com, Grab.com, Newsroo, Ksolo, Photobucket, Rottentomatoes,com, Flecktor, Marketwatch.com, Worthnet.fox
Bertelsmann Rev. $24.21 billion	**TV:** RTL Group (90%): RTL, Vox (24.9), RTL II, Super RTL, RTL 8,RTL Televizija, N-TV, M6 Group (Fr), Paris Première, REN TV (50% Russia),	**Music**: BMG, Sony BMG (50%)		**Magazines:** Gruner & Jahr (285 Magazines & 22 newspapers in 22 countries), News Publishing Group (50%), Spiegel (25.5%), Books: Random House, BookSpan, Direct Group, Princeton Review (7.6%)	**Internet:** Shopping.com (10.9%), Audible.com (5%), Blue Lion Mobile (partial),
NBC Universal Rev. $16.12 billion	**TV**: 10 NBC Stations; 16 Telemundo Stations, 1 Independent Station, NBC Television Network, Telemundo TV Network, **Channels**: MSNBC, Bravo, Chiller, CNBC, CNBC World, CNBC Europe, CNBC Asia, MSNBC (82%), mun2, NBC Weather Plus, SCI FI, ShopNBC, Sleuth, Telemundo, Telemundo Puerto Rico, Universal HD, USA, 13th Street (EU & LA), Studio Universal (EU & LA), Universal Channel (EU & LA), A&E (25%), The Sundance Channel, Das Vierte (Ger.), HBO (Asia), Star Channel (Japan), TV1 (Australia), LAPTV (Latin America), Telecine (Brazil). TiVo, ION Media Networks		**Film:** Universal Pictures, Focus Features, Rogue Pictures, Universal Home Entertainment		**Internet:** NBC Universal Digital Media: ivillage.com, 4INFO (SMS advertiser), Hulu.com (50%)
CBS Rev. $14.32 billion	TV: CBS Paramount TV, King World, CBS TV Stations,CSTV Networks, CBS Network TV, CW Network (50%) Showtime, CSTV Networks	**Radio:** CBS Radio (144 US Stations), Westwood One (18.4%), Spanish Broadcasting Corporation (22.1%)		**Print:** Simon & Schuster, Pocket Books, Scribner, Alladin, Free Press	**Internet**: CBS Digital Media: innertube.com
Viacom Rev. $11.47 billion	TV: MTV (in 140 countries), MTV Desi, MTV Chi, MTV Brasil, MTV Español, MTV Puerto Rico, MTV Adria, mtvU, mtvU Uber, MTV Hits,VH1, Nickelodeon, Nick at Nite, COMEDY CENTRAL, CMT: Country Music Television, Spike TV, TV Land, Logo, BET,, The Music Factory (NL), Paramount Comedy (IT, SP), Viva (Ger, Hun, Pol, Swi), Game One (France, Israeli), The Box (NL)		**Film:** Paramount Pictures, Paramount Vantage, MTV Films, Nickelodeon Movies, DreamWorks and Paramount Home Entertainment, The Indian Film Company		**Internet:** Neopets, Xfire, Atom Entertainment, Harmonix, Quizilla, IFilm, investorcalendar.com,

Figure 2: Holdings of the Largest Multi-National Diversified Media Conglomerates*

* Current as of February 2008